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BID COST OF SHUTTLE FACILITIES

CONSTRUCTION BIDDING COST OF KSC'S SPACE SHUTTLE FACILITIES

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23rd ANNUAL AACE (AMERICAN ASSOCIATION OF COST ENGINEERS)  
MEETING, CINCINNATI, OHIO, JULY 15-18, 1979

(NASA-TM-109317) CONSTRUCTION  
BIDDING COST OF KSC'S SPACE SHUTTLE  
FACILITIES (NASA) 31 p

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## KSC SHUTTLE CONSTRUCTION BID COST

### INTRODUCTION

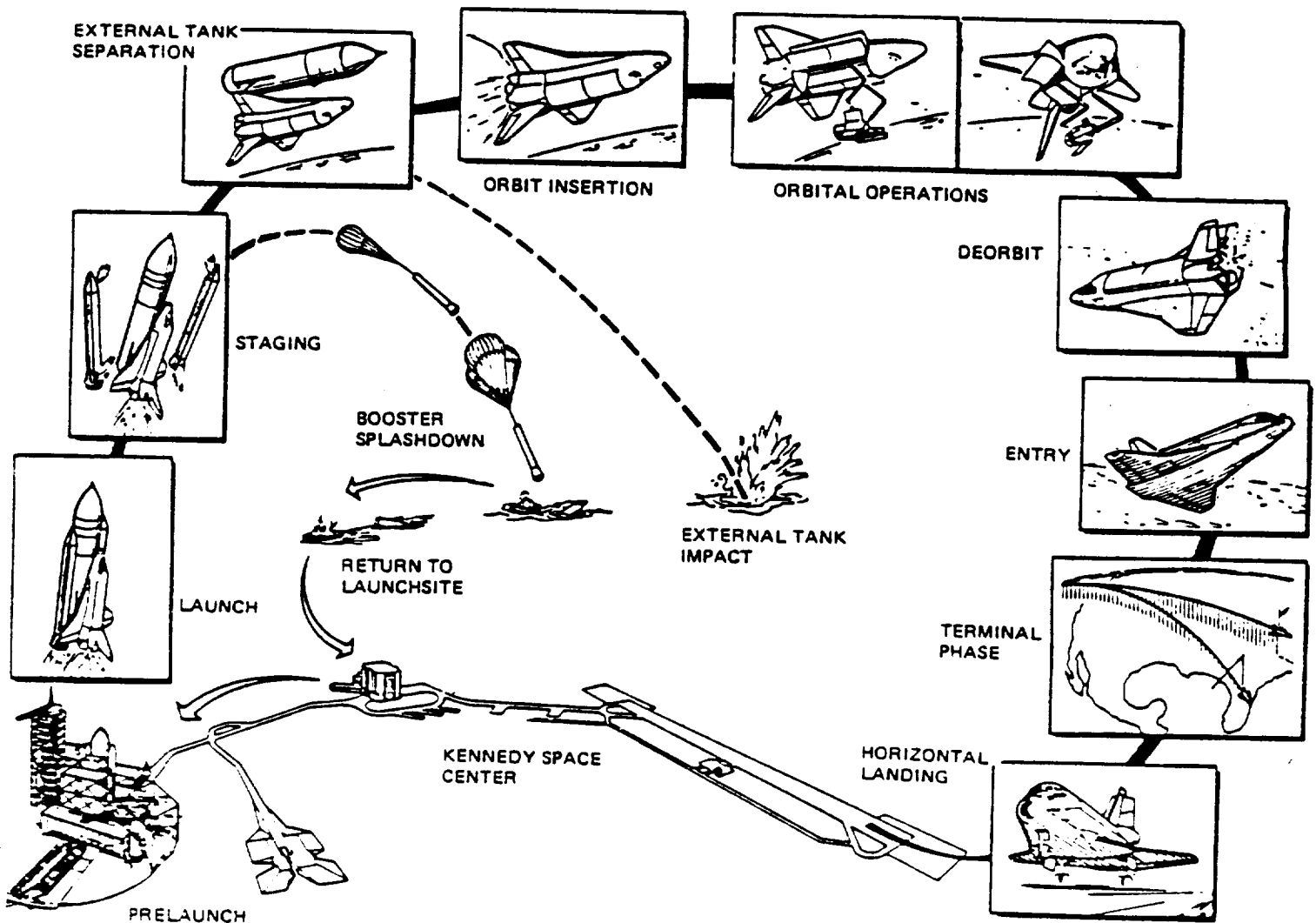
This presentation describes and lists the bidding cost of the major Space Transportation System facilities constructed under the responsibility of the John F. Kennedy Space Center. These facilities and Ground Support Equipment (GSE) are necessary for the receiving, assembly, testing and checkout of the Space Shuttle for launch and landing missions at KSC. The Shuttle launch configuration consists of the Orbiter, the External Tank and the Solid Rocket Boosters (SRB). The reusable Orbiter and SRB's is the major factor in the program that will result in lowering space travel costs. The new facilities are the Landing Facility; Orbiter Processing Facility; Orbiter Approach and Landing Test Facility (Dryden Test Center, California); Orbiter Mating Devices; Sound Suppression Water System, and Emergency Power System for LC-39. Also, a major factor was to use as much Apollo facilities and hardware as possible to reduce the facilities cost. The alterations to existing Apollo facilities are the VAB modifications; Mobile Launcher Platforms; Launch Complex 39 Pads A and B (which includes a new concept - the Rotary Service Structure), which was featured in ENR, February 3, 1977, "Hinged Space Truss will Support Shuttle Cargo Room;" Launch Control Center mods; External Tank and SRB Processing and Storage; Fluid Test Complex mods; O&C Spacelab mods; Shuttle mods for Parachute Facility; SRB Recovery and Disassembly Facility at Hangar "AF" and an interesting GSE item - the SRB Dewatering Nozzle Plug Sets (Remote Controlled Submarine System) used to inspect and acquire for reuse of SRBs.

Some of the other interesting aspects are: Twenty percent of the subcontract work was performed by Minority Business contractors and suppliers. These total facility construction projects are successfully meeting its time schedule and dollar requirements with present bidding cost totaling \$141,303,650 with approximately 75% awarded and under construction, and of which over 90% is completed.

These Shuttle facilities will be used to process, launch and recover elements of a Space Transportation System which will assure the United States continued pre-eminence in space exploration and development. The Shuttle will reduce the cost and increase the effectiveness of using space for commercial, scientific and defense needs.

## BACKGROUND

## SPACE SHUTTLE MISSION PROFILE



These Shuttle projects have been divided into seven different areas. The first area is the Orbiter Landing Facility (renamed the Shuttle Landing Facility (SLF) was bid March 8, 1974 and completed May 12, 1976. It was the first major Shuttle construction project. The successful bid of \$21,812,737 was submitted by Morrison-Knudsen Company of Darien, Connecticut. See Exhibit "I." This was bid during the 1974 energy crunch when energy availability and cost escalation were a big concern of the bidders. It is interesting to note a unit price was used for the 2,726,550 cubic yards of unclassified excavation due to the variation in estimating excavation. This helped NASA/KSC eliminate the contractor contingencies for variations in quantity in bidding the job and provided the Government a strong basis for negotiating additional excavation if an unforeseen site condition warranted it. The low bidder was so successful in planning and scheduling of materials and equipment and the actual construction that the job was completed 6 months ahead of schedule and the cost growth during construction due to design deficiencies was less than one-tenth of one percent (0.05%) and there were no claims for additional cost or time. See the enclosed Abstract of Bids for variations in unit prices and total bids. Item #1 was the unit cost for excavation and Item #2 was the lump sum cost for the balance of the work. The low bidder was declared nonresponsive because of an error in the amended quantity. Their superintendent confirmed that this was a profitable job for them. This would be another story for "How Does the Successful Low Bidder get low and Make Money."

The second phase of this facility was bid March 28, 1975 with Reinholt Construction Company of Rockledge, Florida, the low bidder with \$2,376,400. (See Exhibit II for Scope and Description). The third part was Phase IIA bid March 10, 1977 with a low bid of \$1,733,000 by Beckman Construction Co. of Fort Worth, Texas. This part consisted of the Orbiter Mate-Demate Device with 224.5 tons of structural steel reaching 100 feet to remove the Orbiter from on top a "Boeing 747," sitework foundations,

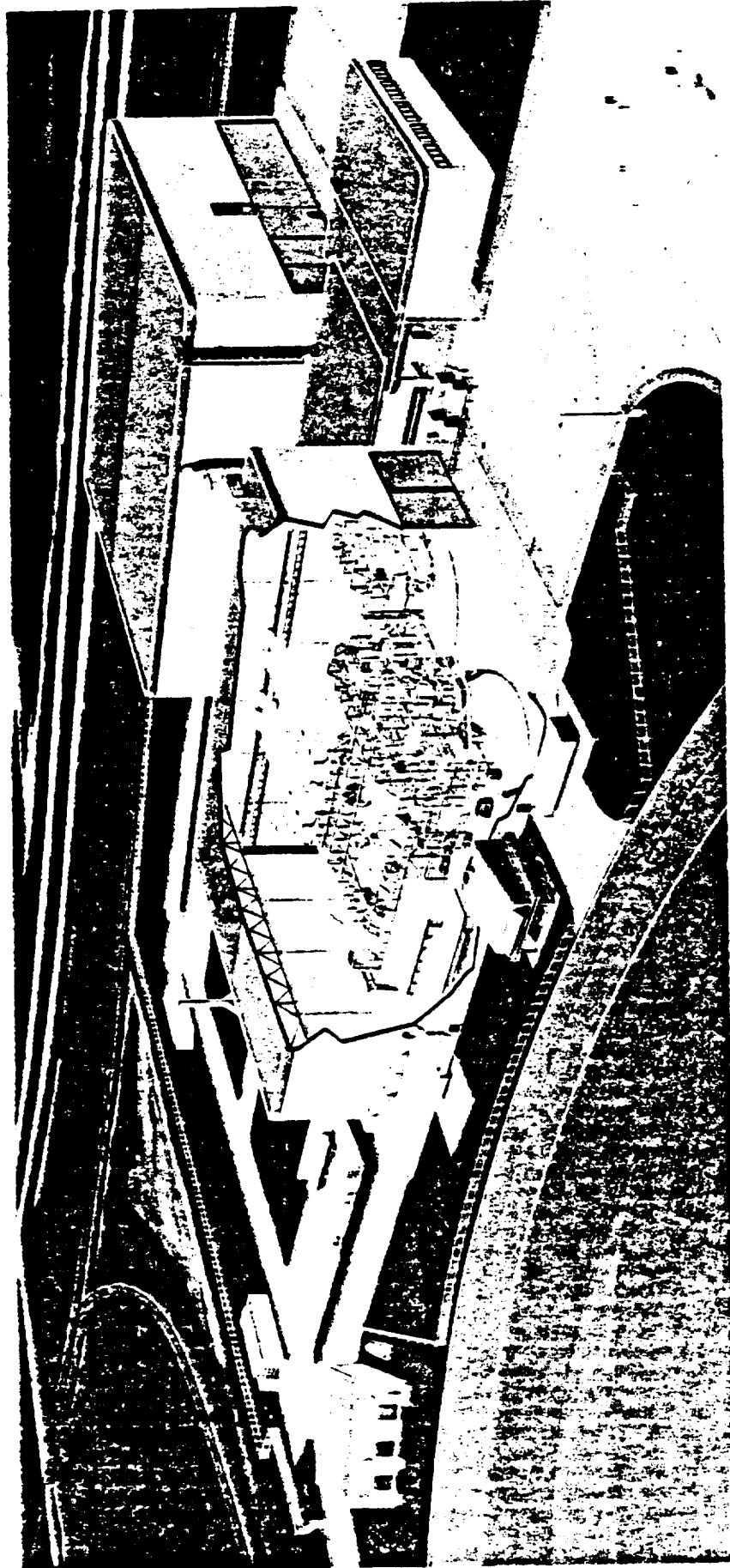
electrical power and lighting for the three 50-ton hoist system (See Exhibit III, TR-1508, page 120) System Summary as discussed in "KSC Estimating Format for Construction Management."

The three SLF projects bid totals \$25,922,137. This area was complete ahead of schedule June 17, 1978 with the first scheduled landing of the B-747 and Piggyback Orbiter anticipated for early 1979.

The second area is the Orbiter Processing Facility (OPF) divided into six separate bid packages (See cutaway section of OPF). The OPF is where the Orbiter will be processed for checkout and refurbishment after it arrives from Rockwell initially and after return from space. Package I was bid May 14, 1975. The low bid was \$8,733,200 by Frank Briscoe Company, Inc. of East Orange, New Jersey. (See Exhibit IV for scope, description). This project was complete April 25, 1977. Package II for two 30-ton 141-foot span and 76-foot lift bridge cranes was bid May 28, 1975 for \$855,924. The low bidder was Fulton Shipyard of Antioch, California. The cost per ton of lift is \$14,265. Package IV for two additional cranes for High Bay #2 of January 7, 1977 was the same price. Package III for the Orbiter Access Platforms (OAP) piping and cabling in High Bay #1 was bid June 11, 1976 for \$3,452,000, with Mayfair Construction Company of Chicago, Illinois the low bidder. Package V for High Bay #2 was bid May 14, 1976 with the low bidder again Frank Briscoe with \$3,926,600; (See Exhibit V) System Summary of Government estimate, showing bidders, bids and building square foot cost of \$134.68. Package VII for High Bay #2, Task I, OAP; Task II, Piping, Cabling and Equipment; and Task III, a 10,200 SF Support Annex. (See Exhibits VI, VII and VIII for bid breakdowns and scope and descriptions). The low bidder was Beckman Construction Company of Ft. Worth, Texas with \$3,116,000. The OPF totals are \$20,939,748 with a completion in January 1979.

ORBITER PROCESSING FACILITY

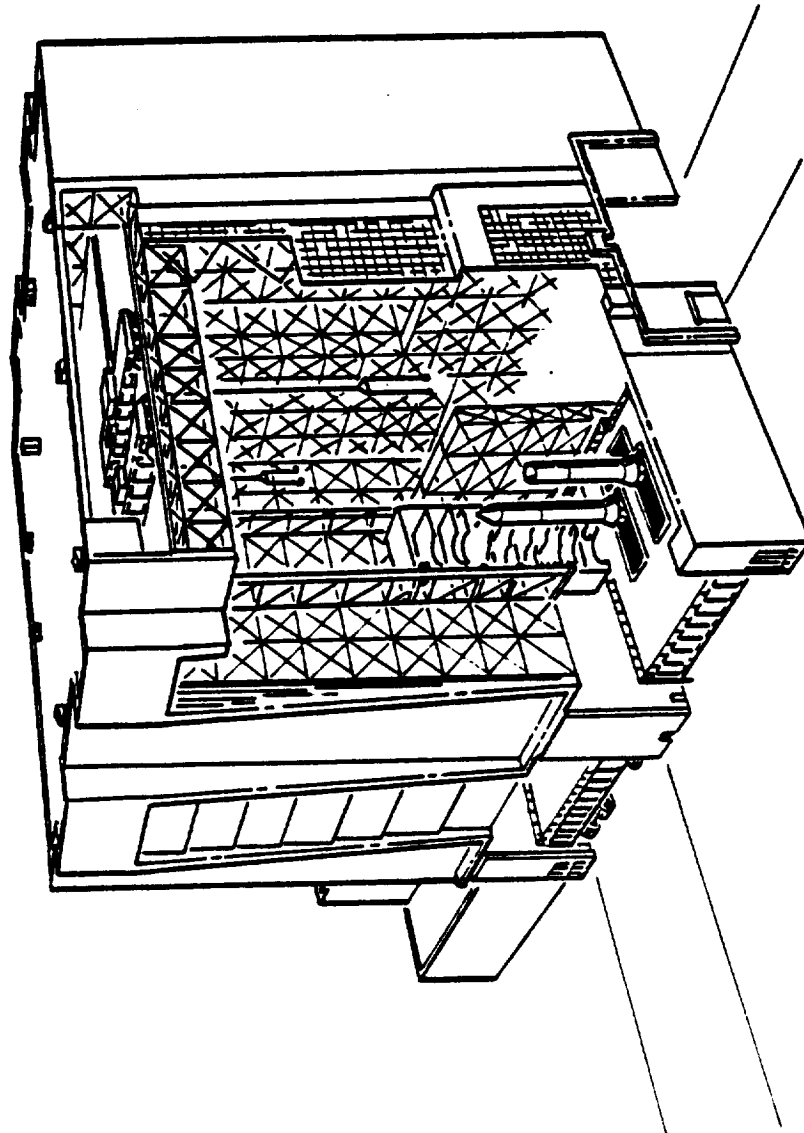
CUTAWAY SECTION



The third area is the VAB and LCC consisting of eight VAB contracts and three LCC contracts for alteration, modification and additions to the existing Apollo facilities. (See SRB Stacking & Mating VAB). The VAB or Vehicle Assembly Building was the largest volume building in the world at the time of construction in 1963-1967.

The first contract for Shuttle modification bid June 5, 1975 with a low bid of \$5,137,827 by Mayfair Construction Company (See Exhibit IX). The A-2 mods bid October 7, 1977, with a low bid of \$5,745,000 by Frank Briscoe. The B-1 mods were bid August 18, 1976 for External Tanks and SRB Processing and Storage mods for \$2,537,000. Frank Briscoe was again the low bidder. The B-2 portion was for two 125-ton bridge cranes for \$385,450 or \$1542 per ton from Crane Hoist Engineering Company (HECO) of Downey, California awarded August 20, 1976. The C portion of High Bay #3 system and platform mods was bid November 12, 1976 for \$874,000 with Frank Briscoe again the low bidder. The D-1 portion for SRB Refurbish and Subassembly Low Bay was bid December 15, 1976, however, Holloway Construction of Titusville, Florida was the low bidder with \$1,300,000. The D-2 portion was furnished by HECO for \$275,000. The D-3 portion to be provided later under Flow 2. Therefore the VAB total for Shuttle mods is \$16,254,277 with projected completion date early 1979. The Launch Control Center (LCC) alterations and modifications consisted of three packages - the first package was bid November 19, 1975 for \$939,900 for alteration of the Firing Room from Apollo to Shuttle configuration, etc. The low bidder was Holloway Construction Company. Package #2 was also awarded to Holloway for \$222,800. The 2-A Package was bid November 3, 1976. It was for three each 400 KVA Static Inverter Units for Uninterruptible Power Supply System which was bid by Teledyne Inet of Gardian, California for \$399,700, with a completion date of November 1978. The LCC total is \$1,562,300. Therefore, the third area total for the VAB and LCC is \$17,816,577

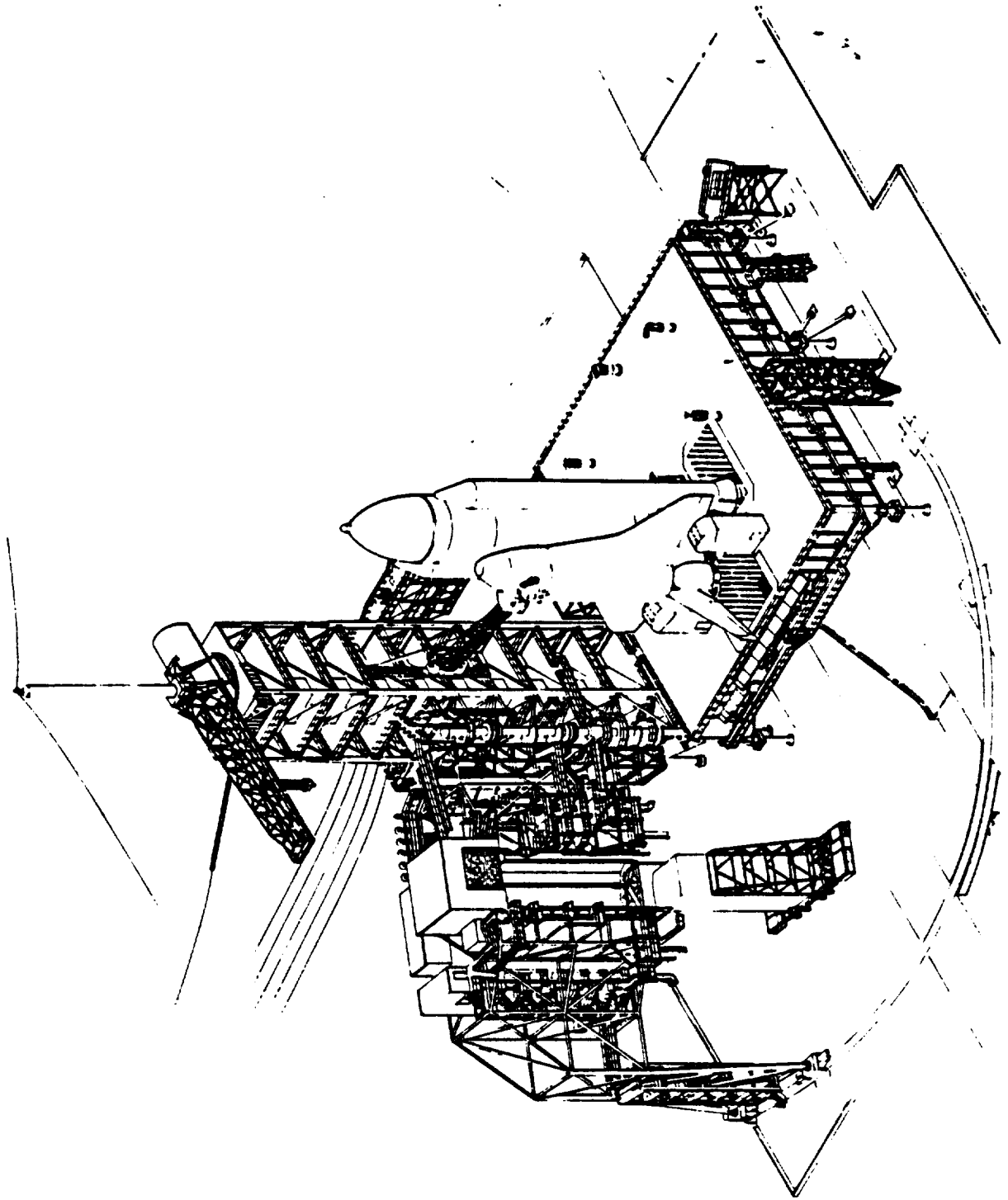
# SRB STACKING/MATING (VAB)



- INTEGRATION
- SRB STACKING
- ET MATE
- ORBITER MATE
- TRANSFER TO PAD



The fourth area is for LC-39 Pad A, Pad B and the Mobile Launcher Platforms (MLP) #1, #2 and #3. (See Payload Canister being loaded into PCR with Shuttle MLP for Pad overview). The LC-39 Pad A and Mobile Launcher was bid June 25, 1975 with Blount Brothers of Montgomery, Alabama the low bidder with \$18,749,000. For ease of tracking, this was separated into \$12,449,000 for Pad A and \$6,300,000 for Mobile Launcher Platform #1, Package 1 (See Exhibit X). One of the major parts of this project was the disassembly of the 446 foot high Apollo Launcher Umbilical Tower and a steel ship-like platform. The platform became MLP #1 and part of the tower being mounted permanently on the Launch Pad and part hauled to the KSC Industrial Area 5 miles south to the Launch Equipment Test Facility (LETF). The low bidder was successful in disassembly and moving it in large sections. His economically efficient method was probably a major reason for his successful low bid. A color picture of this success was featured on the front cover of Engineering News Record (ENR), February 3, 1977. This again proved, as mentioned in "How Does the Successful Low Bidder Get Low and Make Money??" "the low bidder can successfully complete the job through ingenuity, hard work, efficient management, creativity, good labor productivity, imaginative engineering ability to see beyond the adding up of numbers to actually effect their selection to be successful. The selection of the most efficient method by imagination and ingenuity is one of the most important ingredients for successful construction at a profit." Another major part of the Pad A portion was a new design concept - that of the Hinged Space Truss to rotate and support the Payload Changeout Room (PCR). This was also featured in the ENR backup story "Hinge Space Truss will Support Shuttle Cargo Room." This design concept allows the payloads (cargoes, satellites, spacelab, etc.) to be checked out and/or installed on the launch pad in the vertical position .



PAYLOAD CANISTER BEING LOADED INTO PCR

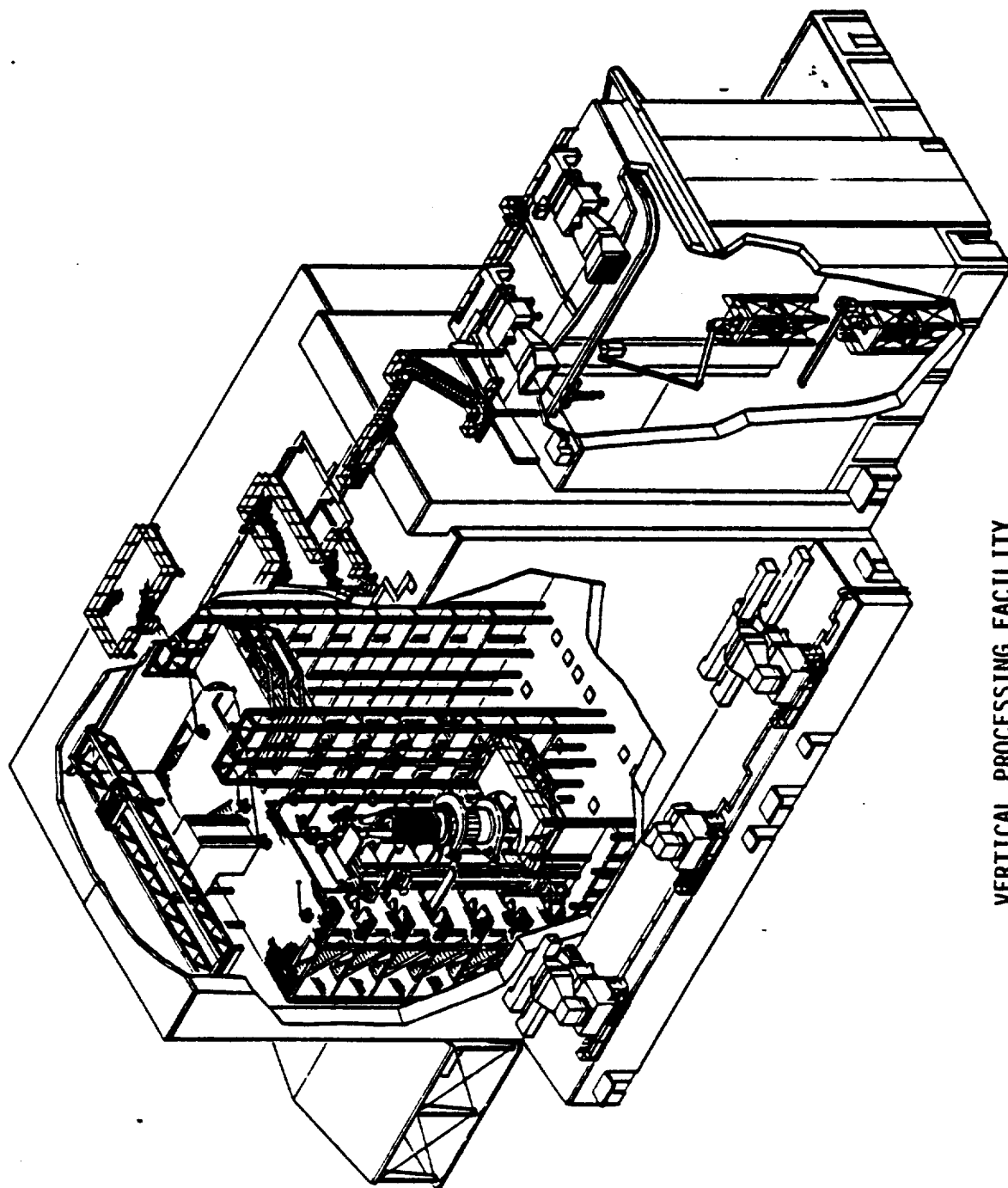
Other work on the Pad were changes necessary to modify the Pad to the Shuttle configuration from the Apollo-type launch pad. The Shuttle will use two Solid Rocket Boosters in addition to the liquid fuel - hydrogen and oxygen. The fuel for the Apollo/Skylab launches were kerosene and liquid oxygen. These solids also required major changes in the MLP. The large flame hole for the Apollo was eliminated and three additional flame holes were provided for the Orbiter engines and for the two SRB engines. This was part of "Recycle of Existing Facilities Design Philosophy to use Existing Facility when Possible." Other major use of existing facilities was in the VAB, at the KSC Industrial and at Cape Canaveral Air Force Station. The Pad A and MLP #1 was the second largest bid contract for KSC Shuttle construction. It was completed February 28, 1978. Package 1A for Pad Integrated Shuttle Piping and Cabling (Vol. I and II) was bid September 1, 1976, with Algernon Blair of Atlanta, Georgia submitting a low bid of \$1,103,000. Package 2 for Pad Integrated Additional Facilities Alterations for Piping & Cabling (Vol. III and IV) was bid December 10, 1976, with Blount Brothers Construction again the low bidder with \$5,000,000 bid. The bids ranged to \$5,995,321 with a Government estimate of \$5,369,535. Package 2A for Sound Suppression mods to Water Supply System, Electrical Controls and Side Flame Deflectors, was bid March 16, 1977, with a low bid of \$4,334,000 by Algernon Blair. This is a new system used to deaden the sound waves to reduce the sonic hazard to the crew and payloads during the first few seconds of engine firing by spraying 300,000 gallons of water at the right elevation to absorb the excess sound energy but yet not cause any loss of uplift or power. This brings the Pad A total to \$22,886,000. Pad B Shuttle mods for Pad Alterations, Piling, and Sound Suppression was bid June 30, 1978 with Frank Briscoe's low bid of \$17,195,000. (See Exhibit XI). This is scheduled for completion September 14, 1979. The Payload Changeout Room or Rotary Service Structure (RSS) as it has been renamed, portion is under design now with scheduled construction in the early 80's. The integrated Pad Piping and Cabling and Equipment is also under design with a similar construction schedule.

The MLP #1 Package I structural mods, as noted before, was bid for \$6,300,000. Package II for Mechanical and Electrical was bid February 16, 1977 for \$2,799,713 with Mayfair Construction Co. the low bidder. Deck modifications (structural reinforcement was bid by Industrial Steel of Mims, Florida for \$99,424. Ivey Steel Erectors of Merritt Island was the low bidder for additional reinforcement, which was bid October 27, 1978 with a low bid of \$257,050. This brings the total for MLP #1 to \$9,456,187. The MLP #2 basic structural and sound suppression mods was bid June 10, 1977 with Algernon Blair the low bidder with \$7,325,000. The high bidder was \$9,647,934. Package 2 for Mechanical and Electrical installation and Blast Deck Reinforcement was bid June 15, 1978 with Algernon Blair again the low bidder for \$2,021,000. The Government estimate was \$2,209,401. (See Exhibit XII for system breakdown and bid abstract). Therefore the total for MLP #2 is \$9,346,000 with scheduled completion September 1979.

MLP #3 is scheduled for design and construction during the 1980's. The present totals for our fourth area, including Pads A and B and MLP's #1 and #2, is \$58,883,187.

The fifth area is the KSC Industrial Area and CCAFS, including the Hypergolic Maintenance Facility (HMF), LETF, Emergency Power, Parachute Facility, O&C Spacelab, and Vertical Processing Facility (VPF), etc.

The LETF was bid November 14, 1975 with W&J of Cocoa, Florida low bidder for \$467,200. This included assembly and alteration of the restructured tower from the ML. Also included was the architectural/structural, electrical and mechanical alterations for control of the equipment testing. The nearby Fluid Test Complex (re-named HMF), Package I Shuttle mods, was bid March 5, 1976 for \$860,800 with Fulford Construction Company of Indian Harbor Beach, Florida the low bidder. The HMF Package II was bid November 17, 1976 for \$1,395,165 with Mayfair the low bidder. The Shuttle mods for Parachute Facility, also in the Industrial Area, was bid September 15, 1977 for \$1,608,750 with Holloway Corp. the low bidder. Monorail cost reductions



VERTICAL PROCESSING FACILITY

reduced this bid by \$101,500 after award. The Operations & Checkout (O&C) Space-lab Shuttle mods were bid July 15, 1977 for \$1,798,000 with a tie bid between Holloway and W&J. The contract was subsequently awarded to W&J by mutual agreement and luck of the draw of straws with the longest straw winning the bid. The Viking Sterilization and Encapsulation Facility (renamed Vertical Processing Facility) Package was bid April 26, 1978. (See Isometric of VPF Platforms and Airlock). The low bid of \$3,034,115 by Mayfair was nonresponsive because of integrity because of previous false submittal data and was awarded to the second bidder, W&J, for \$3,119,000. The scheduled completion is April 21, 1979. Package II (Phase IIA and B) was bid October 20, 1978 for \$1,949,700 with W&J the low bidder (See Exhibit XIII for bids and scope). The SRB Recovery and Disassembly Facility at Hangar AF, which is across the Banana River at Cape Canaberal Air Force Station, was bid October 13, 1977. The low bid of \$3,158,800 by Capitol Communication Corp. of Milwaukee, Wisconsin was declared nonresponsive because they were not a small business because of affiliation with Mayfair, a big business, since this was a small business set-aside. Therefore, this was awarded to the second bidder, Holloway, for \$3,227,300. It is scheduled for completion early 1979. This project consists of mods to Hangar AF and heavy paving, 9950 SF of prestressed sheet piling, dock-bulk-head, 3400 LF of RR track, large turntable, high pressure cleaning facility, 1000 KVA electrical system with scheduled completion February 1979. The maintenance dredging of the channel was completed by the Corps of Engineers September 10, 1978 for \$1,368,675. The LC-39 Emergency Power System was bid September 2, 1977 for \$1,177,000 with W&J the low bidder. The Government estimate was a close \$1,134,183. This was for the installation of five GFE 1000 KVA diesel engines generators (in a 5500 SF building @ \$94.00/SF) including controls, transformers, switching and power lines with completion November 1978.

Other miscellaneous facilities construction were:

Fencing for PAACS	\$ 73,943	High Purity O <sub>2</sub> Facility	\$154,546
Locomotive Maint. Fac.	24,287	Pad A Cooling Tower	91,980
Thermal Protection Sys. Fac.	29,000	Integrated Test Stands O&C Bldg.	185,465
Pad Environmental Control		SRB Hypergolic Pumping Units	
System Mods	61,800	Hot Fire	54,994
HMF Heating Plant	285,900	Supple. Mods to LC-39A	609,384
Shore Power, MLP, Pad	59,912	Mods to Swing Gate OPF HB #1	82,563
Ammonia Syst. -(OPF HB)	35,460		

The total for the fifth area is \$17,742,001.

In summary, the KSC Shuttle facility construction bid costs for the five areas are:

Shuttle Landing Facility	\$ 25,922,137
Orbiter Processing Facility	20,939,748
VAB and LCC	17,816,577
Pads A, B, MLP #1 and MLP #2	58,883,187
KSC Industrial Area, etc.	17,742,001
Total	\$141,303,650

Therefore, with present bidding cost of \$141,303,650, and approximately 75% awarded and under construction and of which over 90% is completed, KSC is successfully meeting our time schedule and dollar requirements. Other major projects to be scheduled to build are Pad B RSS, Piping Cabling and Equipment and MLP #3, which are scheduled for the early 80's. An interesting aspect is that 20% of the subcontract work was performed by Minority Business Contractors and suppliers. (See Exhibit XVI for Pad B Information for Bid - IFB 10-0089-8 bid para. Article 8, pages 71 and 72).

The sixth area is the Shuttle construction work at the Dryden Test Flight Center, California (formerly Edwards Air Force Base) was also under the responsibility of KSC. This included the following major projects: The Orbiter Approach and Landing (ALT) Facility which was bid May 16, 1975 with Santa Fe Engineering Co. the low bidder, with \$3,567,567 (See Exhibit XIV for scope and description). The second project for the fabrication and erection of the Orbiter Mating Device (OMD) was bid November 12, 1975 with George A. Fuller of Santa Monica, California the low bidder

at \$2,199,000. This was for two OMD's, however, only one was purchased at that time. The option for the second one was not exercised. The bid for one was \$1,279,000. Other bid projects were the Hypergolic Fuel and Oxidizer Area bid on March 17, 1976 by C. A. Rasmussen, Inc. the low bidder for \$142,456. Also bid the same day was ALT Office Complex for \$219,500 with the Stevens Co. the low bidder. The Orbiter Access Platforms was bid October 12, 1976 and the low bidder was Modern Development Co., Baker Field, for \$255,330. Therefore, the total for the Dryden work was \$5,463,853. This was completed on schedule and was used successfully with the flight testing of the Orbiter/747 piggyback which had major TV coverage.

The seventh area is some of the other major Shuttle projects bid such as the Ground Support Equipment (GSE) and miscellaneous items. Some of the interesting bids were:

1. Procure, manufacture, fabricate and furnish 21 Pneumatic Control Panels, bid August 12, 1976, for \$1,199,610 with Chrysler the low bidder. These panels were bid at an average cost of \$57,124.

2. SRB Holddown Posts, 20 each, bid April 28, 1977, for \$461,059 with Zierden Co. of Oak Creek, Wisconsin the low bidder.

3. Tail Service Masts for LOX and LH<sub>2</sub> was bid May 20, 1977. Belko Steel of Orlando, Florida was low with \$696,410. The Government estimate was \$664,862. (See Exhibit XV).

4. The Utility Control System, Phase IIA, was bid August 23, 1977, for \$789,907. Mayfair Construction Co. was low.

5. Mods to High Temperature Hot Water System was bid September 7, 1977 for \$769,600 with Harper Plumbing Co. of Orlando, Florida the low bidder.

6. The Orbiter Payload Canister was bid April 27, 1978 by Belko Steel Co. for \$1,311,510, with the Government estimate of \$1,243,657.



7. Case Segment Dollies and Hoisting Slings was bid June 6, 1978 for \$985,805 with Marmon Transmotive, Knoxville, Tenn. the successful low bidder. The low bidder was BENCON of Indian Harbor Beach, with \$967,715, however, he was disqualified for lack of adequate manufacturing plant.

8. The SRB Dewatering Nozzle Plug Set (Remote Controlled TV Submarine System) used to inspect and acquire the SRB's for reuse after down-range splashdown, was bid February 25, 1978. The low bidder of six bids received (ranged to \$4,551,226) was \$1,495,551 by International Hydro-Dynamics LTD, Canada. The Government estimate was \$1,519,557. This included options for additional nozzle plug sets which were not exercised. The contract was awarded for \$1,022,314.12.

These total \$7,236,215.

In summary, the bid total of the above projects is:

a. KSC Construction Bids	\$141,303,650
b. Dryden Flight Center	5,463,853
c. GSE and Miscellaneous	<u>7,236,215</u>
Total	\$154,003,718

It is interesting to note that the low bidders were from all over the USA and one from Canada and many are nationally known contractors and companies. Many were local contractors.

These Shuttle facilities will be used to process, launch and recover elements of a Space Transportation System which will assure the United States continued preeminence in space exploration and development. The Shuttle will reduce the cost and increase the effectiveness of using space for commercial, scientific and defense needs.

On October 1, 1978, when President Carter was at KSC's VAB to help NASA celebrate its 20th Anniversary, and on his birthday, he said "We will take our next step into

space with the first flight of the Space Shuttle, which I sincerely hope will be before my next birthday, and in the last analysis the challenge of space takes us very close to the heart of things. It brings us face-to-face with the mysteries of creation of matter, of energy, of life itself."

And so in conclusion, KSC Space Center construction is here and now "The Launch Facilities that sent men to the moon a decade ago and are now littered with construction equipment and hard hat construction workers. The hard hats are preparing KSC for the first construction workers wearing Space Helmets," as pointed out in December 1978 McGraw Hill's "Construction Contracting" and they went on to say: "SPACE-AGE construction is here!" "The Shuttle will carry the first experiments of space manufacturing; then as early as 1982 the first piece of space construction equipment will be tested to prepare for the building of space projects in the 1990's;" "U.S. business are gearing up for work in space for a profit. Experiments in space manufacturing are underway and the first piece of space construction equipment has already been built."

#### REFERENCES:

1. Brown, Joseph A. "Construction Cost Control - after Bidding." presented at the Florida Section AACE Symposium on Miami Beach, January 21-24, 1978.
- 2., Brown, Joseph A. "KSC Cost Index for Construction Management," presented at the 19th Annual AACE Meeting, Orlando, Florida, June 29-July 2, 1975.
3. Brown, Joseph A. "How Does the Successful Low Bidder Get Low - and Make Money??" presented at the 17th Annual Meeting, St. Louis, Missouri, June 17-20, 1973.
4. Brown, Joseph A. "KSC Estimating Format for Construction Management," presented at the AACE 21st Annual Meeting in Milwaukee, Wisconsin, June 26-29, 1977.
5. Brown, Joseph A. "Launch Pad to the Moon - Construction Bidding Cost of Launch Complex 39," presented at the 12th Annual AACE Meeting in Houston, TX, June 17-19, 1968.
6. KSC Technical Report (TR-1508) Budget Cost Data for Facilities Construction Elements Revised October 12, 1978.
7. NASA Activities, November 1978, Volume 9, No. 11.

8. Space Transportation System - Facilities & Operations KSC - K STS MO-1, Appendix A.

9. KSC/DD-FED Abstract of Construction Bid Costs, January 1, 1974, to October 31, 1978, dated November 3, 1978.

10. McGraw-Hill's Engineering News Record, February 3, 1977; "Space Truss to Support Cargo Room."

11. KSC Construction Contract Completion Dates, December 1, 1978.

12. McGraw-Hill's Construction Contracting, December 1978; "Space Age Construction is Here."

**TASK I - CONSTRUCTION SPACE SHUTTLE LANDING FACILITY - KSC, FLORIDA PCN 73892**

IFS No. CC 10-0033-4		Issued 1-10-74		Opened 3-8-74	
BIDDER	2,728,350 Cu. Yds.		JOB		TOTAL
	1-UNIT	1-ESTIMATE	2-ESTIMATE		
* Granite Construction Co. Watsonville, CA	0.75	\$1,700,773.00 <sup>*</sup> [2,044,912.50]	319,368,000.00		321,568,773.00 [21,912,912.50]
Harrison-Knudsen Co. Inc. Darien, Conn	0.80	2,181,240.00	19,631,497.00		21,812,737.00
Western Contracting, Corp Sioux City, Iowa	1.00	2,728,350.00	19,173,450.00		21,900,000.00
H.B. McCormick & Sons, Inc. Jacksonville, FL	1.35	3,680,842.50	20,306,050.00		23,986,892.50
Claussen Paving Co. Augusta, GA	1.60	4,362,480.00	20,337,000.00		24,699,480.00
Government Estimate	.86	2,344,833.00	22,736,047.00		25,100,880.00
Wiley N. Jackson, Co. Roanoke, VA	1.00	2,728,350.00	23,120,116.00		25,848,666.00
Kiewit-Zachary Joint Venture Cleveland, OH	1.00	2,728,350.00	23,915,000.00		26,641,350.00
Wright Contracting Co & Southern Road Builders Joint Venture Columbus GA & Augusta GA	1.05	2,862,825.00	24,600,000.00		27,462,825.00
C. V. Matthews Constr. Co. Inc. Marietta, GA	1.00	2,728,350.00	24,895,057.00		27,621,607.00
Hubbard-Smith Joint Venture Orlando, FL	1.28	3,489,984.00	25,138,332.00		28,628,316.00
Excavation Construction, Inc. Bladensburg, MD	4.16	9,433,632.00 <sup>*</sup> [11,342,449.00]	19,666,368.00		29,100,000.00 31,009,316.00
Macomb Concrete Corp. Fraser, MI	1.25	3,408,125.00	26,000,000.00		29,408,125.00

\* Error unit price based on initial quantity of 2,267,700 cy unclassified excavation.

**DESCRIPTION:**

The work consists of the construction of: (1) a 15,000 foot by 300 foot wide, 18" & 15" thick concrete runway with a 1,000 foot overrun at each end to include approach, touchdown, high intensity runway edge, taxiway and centerline lights; (2) a 10,000 square yard parking apron; (3) a 9,150 foot towway from the runway to the vicinity of the Vehicle Assembly Building (VAB); (4) a 650 foot taxiway from the towway to the apron; (5) drainage systems; (6) approximately 1.5 miles of access roads; (7) electrical distribution system with associated cabling, switches, transformers, fixtures, and other equipment required to support the lighting systems; (8) airfield lighting vault; (9) water distribution system including approximately 7,000 feet of 12-inch water line and other miscellaneous piping, and (10) such other work as required to provide a complete facility in accordance with the plans and specifications.

CONSTRUCTION - SPACE SHUTTLE LANDING FACILITY PHASE II - PCN 77120

IFB No. 10-0027-5 Issued 2/14/75 - Bid 3/28/75

BIDDER	Total
1. Reinhold Construction Co., Rockledge, Fla	\$2,376,400
2. Continental Consolidated Corp. Pompano Beach, Fla	2,420,000
3. Frank Briscoe Construction Co., East Orange, New Jersey	2,493,255
4. Hamba Engineering Co., Titusville, Fla (Electrical Sub-Contracting Phase I)	2,548,988
5. Butler & Denbrink Rockledge, Fla	2,560,000
6. Capital Communication Corp Milwaukee, Wisc.	2,850,375
7. Gibson Electric Inc. Tipton, Ga	2,896,000
Government Estimate	2,592,745
Average of 7 Bidders	2,584,993

THE WORK CONSISTS OF THE CONSTRUCTION OF:

A 4500 SQUARE FOOT MASONRY BUILDING, LANDING AIDS CONTROL BUILDING (LACB), LOCATED NEAR THE EAST EDGE OF THE PARKING APRON EQUIPPED WITH AIR CONDITIONING AND RAISED FLOORS FOR COOLING AND ROUTING OF CABLES TO THE ELECTRONIC EQUIPMENT.

ORBITER LANDING INSTRUMENTATION FACILITIES TO INCLUDE FOUR MICROWAVE SCANNING BEAM LANDING SYSTEM (MSBL) SHELTERS APPROXIMATELY 280 SQUARE FEET, ONE TACAN SYSTEM SHELTER OF APPROXIMATELY 400 SQUARE FEET, TWO OPERATIONAL TELEVISION TOWERS (OTV) APPROXIMATELY 70 FEET HIGH, AND ONE METEOROLOGICAL SITE CONSISTING OF A PAD AREA AND STANCHION FOR EQUIPMENT.

OUTSIDE COMMUNICATIONS PLANT CABLING TO PROVIDE HARDWARE CIRCUITS INSTRUMENTATION AND COMMUNICATION SYSTEMS AND EQUIPMENT THROUGHOUT THE LANDING FACILITY. (41850 L.F. of Cable with 12975 L.F. of 36-16 + 3X19 OTA).

UTILITY SYSTEMS INCLUDING AN ELECTRICAL POWER DISTRIBUTION SYSTEM TO THE VARIOUS LANDING AID FACILITIES WITH CONCRETE ENCASED DUCT BANKS AND DIRECT BURIAL CABLE. A WATER DISTRIBUTION SYSTEM TO PROVIDE WATER FOR FIRE, DOMESTIC AND INDUSTRIAL USE, AND A 1500-GALLON PER DAY ACTIVATED SLUDGE SEWAGE TREATMENT PLANT TO SERVICE THE LACB.

EXHIBIT II

TASK I - CONSTRUCTION COMPLETE OF THE ORBITER PROCESSING FACILITY-PCN 76389, KSC,FLA

IFB #CC10-0028-5 ISSUED 3/14/75 BID 5/14/75

BIDDER	TOTAL
Bay-Con General Longwood, Fla	\$9,462,000
Butler & Denbrink Rockledge, Fla	9,199,000
Continental Consolidated Corp Pompano Beach, Fla	9,077,000
Greenhut Construction Co. Pensacola, Fla	9,744,600
J. A. Jones Construction Co Tampa, Fla	9,169,000
McManus, Longe, Brockwell Latham, N. Y.	9,690,000
Morrison-Knudsen, Inc Atlanta, Ga	10,592,000
R&D Constructors, Inc. Parkridge, Ill	9,716,000
Tuttle White Construction, Inc Altamonte Springs, Fla	9,095,000
McCloskey Co., Inc Palm Beach, Fla	9,623,000
Frank Briscoe Co., Inc W. Orange, N. J.	8,733,300
Government Estimate	8,500,128

DESCRIPTION:

The work includes Site Preparation, Construction of 52,800 S.F. Orbiter Processing Facility Phase I, Orbiter Towway & Apron, Parking Lot, Fuel Pads, Water & Sanitary Lines, Storm Drainage & Electrical Duct Banks, Electrical Sub-Station, Underground Catchment Tank & a 3400 S.F. Fire Pump House. Work also includes Chilled Water & High Temperature Water Lines, Gaseous Helium, Nitrogen & Compressed Air Systems & other support systems.

The A&E Firm is Seelye Stevenson Value & Knecht, Inc., of New York City.

EXHIBIT IV

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SYSTEM SUMMARY OF GOVERNMENT ESTIMATE FOR SYSTEMS

DRAWING NO. 79K07757	PCN I 79596 II 79595	LOCATION LC-39 K.S.C. - Runway 0LF	PROJECT ORBITER MATE-DEMATE & MISC SITE WORK
DATE 1976	SHEETS 62 of 131	ESTIMATOR HANDS-HARRISON PRC	CHECKER VARDELL PRC
ARCHITECT/ENGINEER CONNELL-B.R.P.H.-P.R.C.	CODE C-100		
WORK ORDER/CONTRACT 1976	SUBMITTED 2/23/77		

CONSTRUCTION COSTS										SCOPE		BASIC PLAN		COMMENTS
A/S TRADES		QTY		UNIT	S/UNIT	S/LF	TOTAL	DIV. TOTAL	MECH	ELEC	1	2	3	
DIV. TITLE		N/A									FAIR	AVERAGE	GOOD	COMPL
1. GEN. COND.											10PHIST	5	1	2
2. SITE														
CLN/GRUB		4.15	ACR	1738			7211							
DEMOLITION														
ERTHRK FILL		5038	CY	19.10			95237							
PILING		2340	LF	30.08			70389							
PAVING		13342	SY	7.62			101749							
UTILITIES		940	LF	19.79			18607							
OTHER		12827	SY	0.48			6207							
3. CONCRETE		N/A												
FMWK														
REBAR														
CONCRETE														
4. MASONRY		N/A												
5. METALS		224	STON	2244			503700							
STRUCT STL		139	TON	1634			227298							
PLTMS		6155	SP	31.26			192438							
MISC STAIRS		195	TRD	224			43678							
ACRM NEW STL.		28	5 TON	1965			40286							
6. WOOD/PLASTICS		N/A												
7. MOISTURE PROTECT		N/A												
8. DOORS & GLASS		N/A												
9. FINISHES		55500	SF	60			40662							
PAINTING METAL														
OTHER														
10. SPECIALTIES		N/A												
11. EQUIPMENT		N/A												
12. FURNISHINGS		N/A												
13. SPECIAL CONSTR.		N/A												
14. CONVEYING SYS.		N/A												
HOISTS		3	EA	87304			261912							
CABLE-Tubes		8	EA	28750			230000							
OTHER HYDRA-SET		8	EA	28439			79317							
TOTAL A 3							1415991							

CONSTRUCTION COSTS										SCOPE		BASIC PLAN		COMMENTS
A/S TRADES		QTY		UNIT	S/UNIT	S/LF	TOTAL	DIV. TOTAL	MECH	ELEC	1	2	3	
DIV. TITLE		N/A									FAIR	AVERAGE	GOOD	COMPL
1. GEN. COND.											10PHIST	5	1	2
2. SITE														
CLN/GRUB		4.15	ACR	1738			7211							
DEMOLITION														
ERTHRK FILL		5038	CY	19.10			95237							
PILING		2340	LF	30.08			70389							
PAVING		13342	SY	7.62			101749							
UTILITIES		940	LF	19.79			18607							
OTHER		12827	SY	0.48			6207							
3. CONCRETE		N/A												
FMWK														
REBAR														
CONCRETE														
4. MASONRY		N/A												
5. METALS		224	STON	2244			503700							
STRUCT STL		139	TON	1634			227298							
PLTMS		6155	SP	31.26			192438							
MISC STAIRS		195	TRD	224			43678							
ACRM NEW STL.		28	5 TON	1965			40286							
6. WOOD/PLASTICS		N/A												
7. MOISTURE PROTECT		N/A												
8. DOORS & GLASS		N/A												
9. FINISHES		55500	SF	60			40662							
PAINTING METAL														
OTHER														
10. SPECIALTIES		N/A												
11. EQUIPMENT		N/A												
12. FURNISHINGS		N/A												
13. SPECIAL CONSTR.		N/A												
14. CONVEYING SYS.		N/A												
HOISTS		3	EA	87304			261912							
CABLE-Tubes		8	EA	28750			230000							
OTHER HYDRA-SET		8	EA	28439			79317							
TOTAL A 3							1415991							

CONSTRUCTION COSTS										SCOPE		BASIC PLAN		COMMENTS
A/S TRADES		QTY		UNIT	S/UNIT	S/LF	TOTAL	DIV. TOTAL	MECH	ELEC	1	2	3	
DIV. TITLE		N/A									FAIR	AVERAGE	GOOD	COMPL
1. GEN. COND.											10PHIST	5	1	2
2. SITE														
CLN/GRUB		4.15	ACR	1738			7211							
DEMOLITION														
ERTHRK FILL		5038	CY	19.10			95237							
PILING		2340	LF	30.08			70389							
PAVING		13342	SY	7.62			101749							
UTILITIES		940	LF	19.79			18607							
OTHER		12827	SY	0.48			6207							
3. CONCRETE		N/A												
FMWK														
REBAR														
CONCRETE														
4. MASONRY		N/A												
5. METALS		224	STON	2244			503700							
STRUCT STL		139	TON	1634			227298							
PLTMS		6155	SP	31.26			192438							
MISC STAIRS		195	TRD	224			43678							
ACRM NEW STL.		28	5 TON	1965			40286							
6. WOOD/PLASTICS		N/A												
7. MOISTURE PROTECT		N/A												
8. DOORS & GLASS		N/A												
9. FINISHES		55500	SF	60			40662							
PAINTING METAL														
OTHER														
10. SPECIALTIES		N/A												
11. EQUIPMENT		N/A												
12. FURNISHINGS		N/A												
13. SPECIAL CONSTR.		N/A												
14. CONVEYING SYS.		N/A												
HOISTS		3	EA	87304			261912							
CABLE-Tubes		8	EA	28750			230000							
OTHER HYDRA-SET		8	EA	28439			79317							
TOTAL A 3							1415991							

CONSTRUCTION COSTS										SCOPE		BASIC PLAN		COMMENTS
A/S TRADES		QTY		UNIT	S/UNIT	S/LF	TOTAL	DIV. TOTAL	MECH	ELEC	1	2	3	
DIV. TITLE		N/A									FAIR	AVERAGE	GOOD	COMPL
1. GEN. COND.											10PHIST	5	1	2
2. SITE														
CLN/GRUB		4.15	ACR	1738			7211							
DEMOLITION														
ERTHRK FILL		5038	CY	19.10			95237							
PILING		2340	LF	30.08			70389							
PAVING		13342	SY	7.62			101749							
UTILITIES		940	LF	19.79			18607							
OTHER		12827	SY	0.48			6207							
3. CONCRETE		N/A												
FMWK														
REBAR														
CONCRETE														
4. MASONRY		N/A												
5. METALS		224	STON	2244			503700							
STRUCT STL		139	TON	1634			227298							
PLTMS		6155	SP	31.26			192438							
MISC STAIRS		195	TRD	224			43678							
ACRM NEW STL.		28	5 TON	1965			40286							
6. WOOD/PLASTICS		N/A												
7. MOISTURE PROTECT		N/A												
8. DOORS & GLASS		N/A												
9. FINISHES		55500	SF	60			40662							
PAINTING METAL														
OTHER														
10. SPECIALTIES		N/A												
11. EQUIPMENT		N/A												
12. FURNISHINGS		N/A												
13. SPECIAL CONSTR.		N/A												
14. CONVEYING SYS.		N/A												
HOISTS		3	EA	87304			261912							
CABLE-Tubes		8	EA	28750			230000							
OTHER HYDRA-SET		8	EA	28439			79317							
TOTAL A 3							1415991							

CONSTRUCTION COSTS										SCOPE		BASIC PLAN		COMMENTS
A/S TRADES		QTY		UNIT	S/UNIT	S/LF	TOTAL	DIV. TOTAL	MECH	ELEC	1	2	3	
DIV. TITLE		N/A									FAIR	AVERAGE	GOOD	COMPL
1. GEN. COND.											10PHIST	5	1	2
2. SITE														
CLN/GRUB		4.15	ACR	1738			7211							
DEMOLITION														
ERTHRK FILL		5038	CY	19.10			95237							
PILING		2340	LF	30.08			70389							
PAVING		13342	SY	7.62			101749							
UTILITIES		940	LF	19.79			18607							
OTHER		12827	SY	0.48			6207							

REC FORM 31-372 (6/76)

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SYSTEM SUMMARY OF GOVERNMENT ESTIMATE FOR BUILDINGS															
DRAWING NO. 79K05766		SHEET 15 OF 15		PROJECT ORBITER PROCESSING FAC. - PHASE II		LOCATION LC-39, KSC, FL.		PCN 78152							
WORK ORDER/CONTRACT 1538		ARCHITECT/ENGINEER SEELY STEVENSON VALVE & KNETCHT		ESTIMATOR COPIED FROM OLD EST. - C. CARDONA		CHECKER		SUBMITTED C-100							
DIV. TITLE	QTY	UNIT	\$ UNIT	\$ B/SF	TOTAL	DIV. TOTAL	QTY	UNIT	\$ UNIT	\$ B/SF	TOTAL	DIV. TOTAL	SCOPE (CIRCUIT)	BASIC PLAN (CIRCUIT)	COMMENTS
1. GAIL COND													1. FAIR	A. SQUARE	
2. SITE WORK	2.2	ACRE	167,275	12.60									2. AVERAGE	B. RECTANGULAR	
CLB /GRUB	2.2	ACRE	487.73										3. GOOD	C. IRREGULAR	
SITE IMPROVEMENT	3.927	CY	13.24		51,981								4. COMPLEX	D. VERY IRREGULAR	
LEATHER HILL	4,125	CY	3.38		13,942								5. SOPHISTICATED	E.	
PAVING	18,330	LF	8.77		160,800										
UTILITIES (S&W)	877	LF	14.89		12,983										
PAVING	1934	SY	44.09		85,262										
OTHER	--	--	--		41,964										
3. CONCRETE	1929	CY	109.80	7.25		211,798									
FORM	16,612	SF	1.71		28,387										
REBAR	153	TON	582.20		89,077										
CON	1929	CY	48.90		94,334										
CEMENT DECKS															
OTHER															
4. MASONRY															
BLOCK 12"	128	SF	2.52	.01	323										
OTHER															
5. METALS	1,077	TON	1195.61	43.73		1,276,899									
STEEL S/L	1,077	TON	1067.07		1,149,236										
JOISTS & DECK															
MISC & ORNAMENTAL	4,705	LF	268		12,635										
GRATING/FRAME	81,910	LB	1.40		115,078										
PLUMBS															
6. ROOF PLATING															
CARPENTRY	2,082	SF	36	.03	751										
7. MOISTURE PROTECT.															
WATERPROOFING	29,200	SF		17.35		506,506									
INSULATION															
ROOFING	29,200	SF	72.21	.61	17,841										
SIDING	59,900	SF	6.84		409,717										
DILCA	29,200	SF	1.48		43,332										
SHT MET	2,760	LF	5.27		14,532										
8. DOORS & GLASS															
DOORS	4	EA	471.50		1,886										
SPECIAL DOORS															
GLASS & GLAZING	4,166	SF	67.16		279,783										
FINISH HARDWARE															
OTHER CH DOOR	394	SF	55.36		21,812										

EXHIBIT V

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ABSTRACT OF BIDS

IFB 10-0055-8 of 5/16/78 Bid June 30, 1978  
LC-398 Shuttle Modifications, PCNs 81910 and 77113

BIDDER	BASE BID TASK I	TASK II PRECAST PRESTRESSED CONCRETE PILING (12" x 12") 2000 LF		TASK III STEEL FOUNDATION PILES (14" or 16") 44,000 LF		TOTAL
1. Algernon Blair Atlanta, GA	\$16,229,000	\$14.00/LF	\$28,000	\$27.00	\$1,186,000	\$17,445,000
2. Blount Brothers Corp. Montgomery, ALA	\$16,599,000	\$14.00/LF	\$28,000	\$24.00	\$1,056,000	\$17,683,000
3. Frank Briscoe Co. Inc. East Orange, NJ	\$16,157,000	\$13.00/LF	\$26,000	\$23.00	\$1,012,000	\$17,195,000
4. Mayfair Construction Co Chicago, ILL	\$16,261,754	\$17.00/LF	\$34,000	\$25.00	\$1,100,000	\$17,396,000
5. Titan Southeast Constr. Corp., Miami, FL	\$16,389,400	\$14.00/LF	\$28,000	\$23.00	\$1,012,000	\$17,429,400
6. Government Estimate	\$14,165,340	\$22.37/LF	\$44,740	\$25.18	\$1,107,920	\$15,318,000

Scope & Description

This work consisted of 3500 tons of structural steel, shuttle service and access tower (SSAT) foundations for RSS with 4400 C.Y. concrete and 320 tons rebar; a 300,000 gal. elevated tank and 5100 LF of 2" to 114" piping for sound suppression system; a 2855.5 KVA electrical system with lightning mast; 2 elevators; mds to hammerhead crane; slide wire system; misc. plumbing; fire protections and ECS and earthwork, etc. The Architect Engineer was Reynolds, Smith & Hills

EXHIBIT XI

ABSTRACT OF BIDS

IFB 10-0011-7 of 12/1/76 Bid April 19, 1977  
Orbiter Processing Facility High Bay #2, Package 7

BIDDER	TASK I - PCN 79583 MAIN ACCESS PLATFORM	TASK II - PCN 79584 INTEGRATED PIPING & CABLING	TASK III - PCN 79585 CONCRETE MASONRY 2 STORY SUPPORT ANNEX	TOTAL
1. Algernon Blair, Inc. Atlanta, GA	\$1,991,000	\$1,593,000	\$398,000	\$3,982,000
2. Beckman Constr. Co. Ft. Worth, Texas	\$1,606,000	\$ 900,000	\$610,000	\$3,116,000
3. Frank Briscoe East Orange, NJ	\$1,900,000	\$1,060,000	\$900,000	\$3,460,000
4. Mayfair Constr. Co. Chicago, ILL	\$1,630,732	\$1,134,831	\$620,391	\$3,285,954
5. R&D Construction, Inc. Bryan, ILL	\$1,799,000	\$ 993,000	\$578,000	\$3,370,000
6. W&J Construction Corp. Cocoa, FL	\$2,100,000	\$1,100,000	\$540,000	\$3,740,000
7. Government Estimate	\$1,931,099	\$1,463,872	\$556,254	\$3,951,225

Scope & Description

This work consists of Task I for 14,262 SF of Main Access Platforms with 283 tons of structural steel and 15 Movable Platforms; Task II, Integrated Piping and Cabling Systems with 18,643 LF of 1/4" - 16" GM2, 602, Hypergol, Cryogenic, Pneumatic, ECS, Hydraulic, Compressed Air, Coolants, and Clean Gas Vents and 157,408 LF of Cabling Systems of Wiring, Cable Trays; R.F. pressured, wave guide and Co-Ax etc. Task III for 10,200 SF reinforced concrete masonry, Support Annex Office Lab with arch. structural of 372 C.Y. of concrete; 1800 LF fencing; 6000 concrete blocks; 36 tons structural steel, 66 doors, flooring, walls and ceiling systems, mechanical consisting of plumbing, 19.8 tons A/C, and sprinkler, and electrical with 227 light fixtures, cable tray and fire alarms, etc. The A/Es were PRC Tasks I and II and Briel, Rhame, Poynter & Houser, Task III.

EXHIBIT VI

TASK I & II		SYSTEM SUMMARY OF GOVERNMENT ESTIMATE FOR SYSTEMS		PROJECT		SHEET 4 OF 130	
DRAWING NO.	II - 79K08118	PCN	79583	LOCATION	OPP	HB 2 OFF PLAT. & CABLE - PIPING	
WORK ORDER/CONTRACT	1886 TASK I & II	ARCHITECT/ENGINEER	PRC	ESTIMATOR	Hands	CHECKER	Varndell
II - 100		79584	79583	ESTIMATE	Hands	CHECKER	Varndell
II - 100		79584	79583	ESTIMATE	Hands	CHECKER	Varndell

CONSTRUCTION COSTS										SYSTEMS FOR TASK I & II ONLY									
A/S TRADES		QTY		UNIT		DIV. TOTAL		S/BSF		TOTAL		S/BSF		TOTAL		S/BSF		TOTAL	
DIV. TITLE		QTY		UNIT		DIV. TOTAL		S/BSF		TOTAL		S/BSF		TOTAL		S/BSF		TOTAL	
1. GNL. COND.																			
2. SITE		N/A				N/A													
3. CONCRETE		2		CY		147.50		.03		295									
4. MASONRY		N/A																	
5. METALS		283		TON		3007		83.43		850.974									
6. STRUCT. STL		283		TON		2231		61.90		631422									
7. PLUMB. DECK		14262		SF		4.92		6.87		70104									
8. MISC		9000		LB		16.40		14.47		147624									
9. ALUM																			
10. WOOD/PLASTICS		N/A																	
11. MOISTURE PROTECT		N/A																	
12. DOORS & GLASS		2		EA		92.39		1.87		19077									
13. FINISHES																			
14. PAINTING																			
15. OTHER CEILING		445		SF		2.52		.11		1123									
16. SPECIAL TIES		N/A																	
17. EQUIPMENT		15		PLAT		25861		38.03		387,915									
18. FURNISHINGS		N/A																	
19. SPECIAL CONSTR.		N/A																	
20. CONVERTING SYS.		N/A																	
21. HOISTS																			
22. CRANES																			
23. OTHER																			
TOTAL A/S										1,259,384				1,259,384					

MECH LF: 18,643 \$55.84 /LF \$1,041,049  
 ELEC LF: 119,522 \$6.52 /LF \$778,767  
 SUBTOT LF: 138,615 \$13.42 /LF \$1,819,816  
 OTHER A/S \$1,259,384  
 SUBTOTAL: \$105.45 /BSF \$22,211 /LF \$3,079,200

HAZARDS: N/A /LFS  
 FAB/TEST/CLN/CERT: N/A /LFS  
 GFE: N/A /LFS  
 OTHER SPECIAL COND. \$1.78 /LFS \$266,336  
 SUBTOTAL: \$23.99 /LFS \$3,325,536  
 TTL PROJ: \$113.88 /BSF \$23,99 /LF \$3,325,536  
 BID DATE: 2/2/77  
 AWARDED TO: BECKMAN CONST. \$3,110,000  
 CONSTRUCT. TIME SPAN: 6  
 NO. OF BIDS: 7  
 GOVT. EST. POS. 6  
 PCT. OF. AWARDED BID & GOVT. EST. 21.12  
 I, II, & III SUBMIT 4/19/77  
 BECKMAN  
 MAYFAIR \$3,285,954  
 BAD CONST. \$3,370,000  
 BRISCOE \$3,460,000  
 W&J CONST. \$3,740,000  
 GOVERNMENT \$3,951,225  
 ALGERNON-BLAIR \$3,961,000

CONSTRUCTION BID DATA (P/S)

4/19/77 SPECIAL FEATURES TASK I & II  
 BECKMAN 2,506,000  
 MAYFAIR 2,765,563  
 BAD CONST. 2,792,000  
 BRISCOE 2,960,000  
 W&J CONST. 3,200,000  
 GOVERNMENT 3,394,971  
 ALGERNON-BLAIR 3,584,000

TYPE FAC. PLATFORMS SF AREA 29200  
 CAPACITY: N/A  
 HEIGHT: N/A STORIES: N/A FT  
 STRUCT. FRAME: N/A  
 VOLUME: N/A CF

SCOPE (circle one)  
 1. FAIR  
 2. AVERAGE  
 3. GOOD  
 4. COMPLEX  
 5. SOPHIST.  
 6. VERY IRREG

BASIC PLAN (circle one)  
 A. SQUARE  
 B. RECTANGULAR  
 C. IRREGULAR  
 D. VARY IRREG  
 E. OTHER

COMMENTS





1. Abstract of Bids  
TASK I PCN 75889 CONSTRUCTION OF VAB MODIFICATIONS (FOR THE SPACE SHUTTLE)  
IFB #10-0031-5 ISSUED MARCH 31, 1975 BID JUNE 5, 1975

BIDDER	TOTAL
1. Continental Consolidated Corp Pompano Beach, Fla	\$6,544,000
2. Mayfair Construction Co. Chicago, Ill	5,137,827
3. Morrison Knudsen, Inc Darien, Conn	7,518,200
4. R & D Constructors, Inc Parkridge, Ill	5,139,000
5. Frank Brisco Co, Inc. E. Orange, N. J.	5,380,000
6. Butler & Denbrink, Inc Rockledge, Fla	5,188,000
Government Estimate	4,635,778

DESCRIPTION:

The work includes Modification to High Bay 3 Extensible Platforms and new checkout cells in High Bay 4 Modification to the Transfer Aisle North Door, Relocation of JTB Cranes, and Modifications to Related Support Facilities including about 750 tons of new Structural Steel.

The A&E Firm is Seelye Stevenson Value & Knecht, Inc., of New York City.

EXHIBIT IX

ABSTRACT OF BIDS

TASK I - PCN 77126 - CONSTRUCTION OF MODIFICATIONS TO CONVERT MOBILE LAUNCHER NO. 3 TO MOBILE LAUNCHER PLATFORM NO. 1 AND MODIFICATIONS TO CONVERT LAUNCH PAD 39A FOR THE SPACE SHUTTLE - PCN - 77112, KSC, FLORIDA IFB #CC-10-0032-4 ISSUED 4/22/75, BID 6/25/75.

BIDDER	TOTAL
I. Blount Brothers Montgomery, Alabama	\$18,749,000 -7% (Below GE)
II. Frank Briscoe Co. East Orange, New Jersey	21,500,000
III. Continental Consolidated Corp. Pompano Beach, Florida	19,600,000
IV. Mayfair Construction Co. Chicago, Illinois	26,689,800
V. United States Steel Corp. Atlanta, Georgia	32,269,200
VI. Government Estimate	20,125,095 3/6

The A&E Firm is Reynolds, Smith and Hills of Jacksonville Fla.

EXHIBIT X



ABSTRACT OF BIDS

IFB 10-0089-6 of 9/11/78 Bid Oct. 20, 1978  
Vertical Processing Facility Phase IIA & B, PCNs 81474 and 81914

	TASK I ELEVATING PLATFORMS WEST CELL	TASK II FIXED PLATFORMS HDS	TASK III VERTICAL PAYLOAD HANDLING DEVICE WEST CELL	TASK IV PAYLOAD SUPPORT FITTING ASSEMB.	OPTION A ELEVATING PLATFORMS EAST CELL	OPTION B VERTICAL PAYLOAD HANDLING DEVICE	TOTALS
BIDDER							
1. Alperman Blair Atlanta, GA	\$201,000	\$ 933,000	\$379,000	\$ 46,000	\$172,000	\$323,000	\$2,064,000
2. Beike Steel Corp. Orlando, FL	\$166,320	\$ 812,422	\$476,100	\$ 56,520	\$146,820	\$416,100	\$2,074,300
3. FRC Corp. Santa Clara, CA	\$807,500	\$1,119,300	\$707,900	\$238,700	\$307,900	\$707,900	\$3,730,000
4. Mayfair Const. Chicago, ILL	\$158,000	\$848,000	\$342,000	\$ 36,000	\$188,000	\$342,000	\$1,983,000
5. W&J Constr. Corp. Cocoa, FL	\$185,000	\$828,900	\$367,900	\$ 37,000	\$185,000	\$367,900	\$1,948,700
6. Government Estimate	\$238,279	\$1,208,252	\$689,400	\$110,276	\$290,099	\$883,362	\$3,326,737

Scope & Description

The work consists of 6 elevating platforms and retractable access platform on 6 levels of each cell; 2 vertical payload handling devices (V.P.H.D.) (Supports beams, payload support floating, stabilizer, boom assemblies strong back boom, cross heads guides lifting jock and brume assemblies). also payload support fittings (30 ea), compressed air system, exhaust system, electrical cabertight fluorescent light systems, and explosion proof receptacles, and installing GFE winch, etc.

EXHIBIT XIII

TASK I ORBITER APPROACH AND LAUNCHING TEST FACILITY  
PCN 77421

TASK II SHUTTLE CARRIER AIRCRAFT MATING FACILITY,  
PCN 77421 FLIGHT RESEARCH CENTER, EDWARDS, CALIFORNIA

IFB 10-0038-5 Issued 4/2/75 Bid 5/16/75

Bidder	Task I	Task II	Total
1. The Cardan Co, Inc Beverly Hills, Calif.	\$1,791,350	\$1,917,986	\$3,709,336
2. C. B. Holder Inc & Equinox Joint Venture, Malibu, Calif	-	-	3,685,000
3. Jones Bros Construction Corp Beverly Hills, Calif.	1,321,000	2,743,640	4,064,640
4. Keller & Grant Inc El Monte, Calif	2,690,000	1,375,000	4,065,000
5. Uberg Construction Co. Simi Valley, Calif.	2,040,000	1,650,000	3,690,000
6. Olson Construction Co. San Diego, Calif.	2,076,736	1,780,000	3,856,737 *
7. P. K. Construction Co. San Diego, Calif.	2,148,791	1,650,000	3,798,791
8. Sante Fe Engineers Inc Lancaster, Calif.	1,500,600	2,067,567	3,567,567
Government Estimate	\$2,112,658	\$1,820,602	\$3,933,260

Description  
The work includes Site Preparation, 33700 SF Maintenance Hangar and Shops, Shuttle Orbiter Mating Structure Area, Hypergolic Fuel & Oxidizer Area, Fire Protection Pump Station, Concrete Towaway and Service Apron, Asphalt Concrete Parking Area and Road Paving, Site Domestic Water & Fire Protection Lines, Electrical Power and Communications Systems & Sewage Collection and Disposal.

The A&E Firm is V.T.N. Consolidated, Inc of Irvine, California

\*Error

EXHIBIT XIV

SYSTEM SUMMARY OF GOVERNMENT ESTIMATE FOR SYSTEMS											
DRAWING NO			SHEETS		DRAWING		PROJECT				
79KD7830			40		76475		LAUNCH COMPLEX 39				
WORK ORDER CONTRACT			ARCHITECT/ENGINEER		PCN		LOCATION				
0023			PRC		76475		76475				
ESTIMATOR			CHECKER		PROJECT		SUBMITTED				
C. CARDONA PRC-1391			S. LOCKARD PRC-1391		MLP TAIL SERVICE MASTS		4/2/77				
CONSTRUCTION COSTS			DIVISIONS			COSTS			COMMENTS		
A/S TRADES	QTY	UNIT	S/UNIT	S/UNIT	UNIT	QTY	UNIT	S/UNIT	TOTAL	DIV. TOTAL	COMMENTS
1. GNL COND											
2. SITE											
CLR GRUB											
DEMOLITION											
ERTHRK/FILL											
PILING											
PAVING											
UTILITIES											
OTHER											
3. CONCRETE											
FORM											
REBAR											
CONCRETE											
4. MASONRY											
5. METALS											
STRUCT STL											
PLTFMS											
MISC HINGES, ETC.											
ALUM											
6. WOOD/PLASTICS											
7. MOISTURE PROTECT											
8. DOORS & GLASS											
9. FINISHES											
PAINTING & SANDBLAST											
OTHER											
10. SPECIALTIES											
11. EQUIPMENT											
12. FURNISHINGS											
13. SPECIAL CONSTR.											
14. CONVEYING SYS.											
METAL											
SHOCK ABSORBER											
CABINET ETC											
TOTAL A/S											
1. MECHANICAL	174	EA	72.55						12,406	12,406	
A. PLUMBING											
B. HVAC											
C. FIRE PROTECT											
D. HALON											
E. HYPER											
F. CRYO LOX & LH2	998	LF	72.55						72,406	72,406	
G. PNEU											
H. ECS											
I. HYDRAULICS											
J. OTHER											
K1											
K2											
K3											
16. ELECTRICAL	107	VAR	620						10,640	10,640	
A. EXTER SVCS											
B. POWER											
B1. SWITCHES	14	EA	105.28						1,474	1,474	
B2. MOTORS	8	EA	399.63						3,197	3,197	
B3. BOXES	8	EA	43.38						387	387	
C. LIGHTING											
D. INSTRUMENTATION											
D1. CABLE/MB/SW/TAC	76	VAR	2.87						1,780	1,780	
D2											
D3											
D4. OTHER									2,446	2,446	
E. COMMUNICATIONS											
E1. OIL/PO/PA/TD/SA											
E2											
F. OTHER * SPARES											
F1. 79K08670-1	1	EA	7273						7273	7273	
F2. 79K08670-2	2	EA	7563						15,126	15,126	
F3. 79K08670-3	2	EA	1,101						2,202	2,202	
TOTAL SYSTEMS											
TOTAL A/S									549,942	549,942	

CONTRACT SCHEDULE  
SECTION IV - SUBCONTRACTING & SMALL BUSINESS

ARTICLE 7

SMALL BUSINESS SUBCONTRACTING PROGRAM (MAINTENANCE, REPAIR AND CONSTRUCTION) (JANUARY 1978)

- (a) The Contractor agrees to establish and conduct a small business subcontracting program which will enable small business concerns to be considered fairly as subcontractors, including suppliers, under this contract. In this connection, the Contractor shall designate an individual to (i) maintain liaison with the Government on small business matters, and (ii) administer the Contractor's Small Business Subcontracting Program.
- (b) The Contractor shall submit NASA Form 524 each quarter in accordance with the instructions provided on the form. The reporting requirements of this subparagraph (b) do not apply to small business contractors, small business subcontractors or educational and nonprofit institutions.
- (c) The Contractor further agrees (i) to insert the "Utilization of Small Business Concerns" clause in subcontracts which offer substantial subcontracting opportunities, and (ii) to insert in each such subcontract exceeding \$500,000 a clause conforming substantially to the language of this clause except that subcontractors shall submit NASA Form 524 direct to the Government addressee prescribed on the form. The Contractor will notify the Contracting Officer of the name and address of each subcontractor that will be required to submit a report on NASA Form 524.

ARTICLE 8

MINORITY BUSINESS ENTERPRISE CONSTRUCTION SUBCONTRACTING (JUNE 1978)

- (a) It is the policy of the Government that minority business enterprises shall have the maximum practicable opportunity to participate in the performance of Government contracts.
- (b) The Contractor agrees to use his best efforts to carry out this policy in the award of his subcontracts to the fullest extent consistent with the efficient performance of this contract. As used in this contract, the term "minority business enterprise" means a business, at least 50 percent of which is owned by minority group members or, in case of publicly owned businesses, at least 51 percent of the stock of which is owned by minority group members. For the purposes of this definition, minority group members are Negroes, Puerto Ricans, Spanish-speaking American persons, American-Orizontals, American-Indians, American Eskimos, and American Aleuts. The Contractor shall ascertain that subcontractors presented as minority firms for purposes of fulfilling the requirements of this clause are bona fide minority firms engaged in, or newly organized to engage in, the activities for which they are to be hired and shall obtain evidence from them regarding their status as minority business enterprises.

EXHIBIT XV

CONTRACT SCHEDULE  
SECTION IV - SUBCONTRACTING & SMALL BUSINESS

ARTICLE 9 (Cont'd)

- (c) In keeping with national policy, it is NASA's objective that a vigorous procurement program of actively seeking out and soliciting minority firms be accomplished at the prime Contractor and subcontractor levels to ensure their equitable participation in this construction effort. It is NASA's intent that at least twenty percent (20%) of the total value of all subcontracts resulting from this prime contract shall be awarded to minority business enterprises as defined above. Joint venture subcontracts shall be considered, in meeting the requirements of this subparagraph, only as to the proportionate value of the subcontract which accrues to any minority firms involved. For the purpose of this program, the term "subcontractor" includes all construction, modifications, supplies and material and service work contracted for by the prime contractor in the prosecution of the work.
- (d) Prior to commencement of the contract work, the Contractor agrees to have established a program for the employment of specific minority enterprises in accordance with the Minority Business Enterprise Subcontracting Program Plan which has been submitted to the Contracting Officer, and to implement and aggressively conduct such a program during the course of work under this contract. In this connection the Contractor shall:

- (1) Designate a liaison officer who will administer the Contractor's Minority Business Enterprise Subcontracting Program.
- (2) Develop, maintain and utilize comprehensive minority business resource files.
- (3) Provide adequate and timely consideration of the potentialities of known minority business enterprises in all "make-or-buy" decisions, with timely notice to the Contracting Officer prior to entering into any subcontract of \$10,000 or more of the extent to which minority firms have been considered for the award.
- (4) Assure that known minority business enterprises will have an equitable opportunity to compete for subcontracts, particularly by arranging solicitations, time for the preparation of bids, quantities, specifications, and delivery schedules so as to facilitate the participation of minority business enterprises.

EXHIBIT XVI

Mr. Joseph A. Brown, CCE  
 DD-FED Lead Cost Engineer  
 Design Engineering Directorate, DD-FED  
 Kennedy Space Center, Florida 32899

SUBJECT: "Bid Cost of Shuttle Facilities"



Mr. Joseph A. Brown is employed as a Lead Cost Engineer for the National Aeronautics & Space Administration's Design Engineering Directorate. He prepares and reviews Government and contractor's construction and GSE cost estimates amounting to over \$2 billion for design, fabrication and construction. He is currently working on facility costs and requirements for future space exploration of such programs as the Space Station and Space Shuttle. Mr. Brown received his formal education at the University of Florida. His major study was Architectural and Structural Design, Estimating, Management, Supervision, and Methods & Materials where he received a "BBC" Degree. Mr. Brown has completed courses in Management, Procurement, Contract Cost, and NASA PERT. He received a State and County license for Construction Cost Engineering July 1968. He has done consulting, estimating, and bidding for general and sub-contractors for commercial, industrial, and residential complex developers-builders, covering Florida, Georgia, Alabama and California and Walt Disney World's Contemporary Resort Hotel. He is the Past President and Charter Member of the Florida Section of American Association of Cost Engineers, AACE 1969 "Member of the Moment;" General Arrangements Chairman 1975 Annual Meeting, SAME; Canaveral Post's "Engineer of the Year," and NASA/Kennedy Space Center's "Federal Employee of the Year." September 14, 1976 he became the first CCE in Florida. He is writing an Estimating Workbook, "How to Sharpen your Bidding." He has published many technical papers including "Cost Escalation and Labor Productivity, What we can do About it," and How does the Low Bidder Get Low - and Make Money?" and "Construction Cost Control - After Bidding," "KSC Cost Index for Construction Management." He has conducted Construction Cost Estimating Seminars in Miami, San Francisco and Milwaukee.